

This spreadsheet was created by Simon Granovsky-Larsen and Larissa Santos, and is published as Supplementary Material for Granovsky-Larsen (2023), "'The situation will most likely turn ugly': Corporate counter-insurgency and sexual violence at a Canadian-owned mine in Guatemala" (Revista Norteamérica). The spreadsheet presents analysis of documentation from the Caal v. HudBay Minerals Inc. court case, using a framework of corporate counter-insurgency. See Granovsky-Larsen and Santos (2021) for discussion of COIN components and co-COIN tactics. In keeping with the selective use of names in the accompanying article, names that appear in the court documents have been replaced by randomized numerical codes. All exhibit numbers refer to the Affidavit of Amanda Montgomery.

COIN Component	Tactics	Description	#	Quote	Date	Author	Doc title	Page	Type of communication
Political	Interinstitutional efforts (1)	providing a common framework to the security strategy and the development project	1	They said the order to speed up the execution of the orders will have to come from a very high level either the President or the Minister of Interior.	Jan 1, 2007	4202	Exhibit R	230	Email thread
			2	I think it is important that 1031 [one of CGN's lawyers] be kept informed and we see if he has any way of helping with the slowing strategy. In any case 1031 is our avenue to keep the President [of Guatemala, 6884] informed.	Jan 1, 2007	5336	Exhibit R	229	Email thread
			3	(...) their behaviour will be largely outside of our control, except for how we may be able to influence things at the highest levels, i.e. The President or Ministers with direct authority. In my view, better not to involve them unless we're very sure what will happen.	Oct 3, 2006	1411	Exhibit EE	314	Email thread
			4	These middlemen included unofficial police liasons 2054 and 1379 and a retired Guatemalan Colonel named 2107, who was hired for his contacts with the military.	May 4, 2018	2466	Affidavit of Amanda Montgomery	22	Court document
			5	The photographs on Exhibit HH show several men sitting in a conference room together, some of whom are wearing police uniforms. (...) the man wearing a white undershirt with a black shirt overtop as 2054. (...) the man wearing the baseball cap and the black t-shirt is 1379.	May 4, 2018	2466	Affidavit of Amanda Montgomery	22	Court document
			6	2054 has been an enormous help to us with the national police and I think it'd be a mistake to burn bridges with him.	Sep 21, 2006	3934	Exhibit LL	351	Email thread
			7	the specific role of 1379 is to coordinate with the PNC [Guatemalan National Police]	Jan 23, 2007	2448	Exhibit MM	359	Email thread
			8	Contractors: 2054 - Support to lawyer during negotiation, 1379 - Logistical support to police forces	Feb 28, 2007	5336	Exhibit NN	364	Payroll
			9	G. There have been military authorities operating in the Department of Zacapa where combined riot forces that take part in evictions ordered by a competent judge.	Feb 13, 2007	2107	Exhibit OO	373	Report
			10	CGN, with the explicit knowledge and approval of Skye, made regular payments totaling well over US \$100,000.00 to the police and military related to the land conflict and the evictions themselves. None of these payments were official or legitimate. Neither Skye nor CGN had any contracts or agreements governing the payments made to the police and military. All payments were made by CGN through unofficial "liasons" in cash or direct transfers to personal bank accounts with no form of accountability. No invoices or receipts were ever issued for these payments.	May 4, 2018	2466	Affidavit of Amanda Montgomery	25	Court document
			11	"Security payments"	Nov 17, 2006	4202	Exhibit PP	379	Email thread

12	Gentlemen, today I had lunch with Mr. 2964, second in command at the PNC. He has made all the necessary arrangements to place any evictions [sic] on hold at least until November.	Aug 6, 2007	4202	Exhibit YY	411	Email thread
13	Prior to the evictions, CGN engaged in planning sessions with the military and the police, and arranged for police to fly on recognizance missions in CGN's helicopter.	May 4, 2018	2466	Affidavit of Amanda Montgomery	32	Court document
14	Each day, pre-eviction planning sessions and post-evictions debriefs were held in CGN's offices with all participation of CGN's police and military liaisons and CGN employees, including 2448.	May 4, 2018	2466	Affidavit of Amanda Montgomery	34	Court document
15	These photographs appear to have been taken the evening of January 8, 2007 (i.e. After the first day of forced evictions), and show several men sitting around a table in a board room. Three of these men are wearing uniforms of the Guatemalan National Police.	May 4, 2018	2466	Affidavit of Amanda Montgomery	35	Court document
16	He's closely connected to Foreign affairs Canada's review of Canadian extractive industry practices in developing countries and with Natural Resources Canada people who will support our project.	Oct 17, 2006	1766	Exhibit B	167	Email thread
17	My suggestion is that we do an informal informational meeting (...) We don't stab 1385, but rather expand our good relationship even promote him a little.	Oct 17, 2006	5336	Exhibit B	167	Email thread
18	We need to focus on relations with the Government and Embassies. We've found that our most important press release should have been hand delivered by our or to our most valued contacts.	Oct 12, 2006	5336	Exhibit U	241	Email thread
19	The fiscal will likely come down to take a view of the situation before ordering police to evict, and that is when we should discuss tactics with the Fiscal.	Jan 23, 2008	3934	Exhibit ZZ	413	Email thread
20	The petition was admitted by judges in Coban and Puerto Barrios. (...) who will in turn send their file to the District Attorney in La Tinta (Alta Verapaz) to carry out an investigation and take an aerial view.	Oct 25, 2006	3934	Exhibit N	215	Email thread
21	4202, 5336 and I met with 1031 later this morning, and had planned to then meet with the new Environmental Advisor and the Vice Minister 1318. That meeting has been delayed until tomorrow at 11:00 am (...). 1031's approach is to ensure that the questions were asked and duly answered - I assured him that we would do everything in our power to so respond.	Dec 5, 2006	1426	Exhibit O	219	Email thread
22	he had returned from meetings with Judges in Coban and Puerto Barrios. He would have received from the Coban judge today eviction order for the first three (Cahaboncito Norte) areas occupied, but the judge found some key document had been removed from the file.	Dec 5, 2006	1426	Exhibit O	219	Email thread
23	We've had several high level Embassy contacts that have served us quite well so far. We were together with the Dutch Ambassador and I threw the wrench into the Canadian Embassy last week.	Oct 12, 2006	5336	Exhibit U	241	Email thread
24	All levels of the judicial system required us to provide logistical support if there was to be any action taken on our complaint. Continued pressure has been applied to ensure the legal process proceeds.	Mar 29, 2007	1085	Exhibit AA	268	Report

25	(...) I agree that we have to be very careful that the public security forces do not over-react. However, once they are involved, their behavior will be largely outside of our control, except for how we may be able to influence things at the highest levels, i.e. the President or Minister with direct authority.	Oct 3, 2006	1411	Exhibit EE	314	Email thread
26	a) Initiating dialogue with Canadian, Norwegian embassies. b) Maintaining communication between embassies and UN agencies	Dec 31, 2007	1085	Exhibit FF	315	Email thread
27	Se han realizado reuniones varias con autoridades gubernamentales de seguridad de la región, para coordinar medidas preventivas que permitan neutralizar las acciones delictivas de invasores y criminales.	Feb 13, 2007	2107	Exhibit OO	370	Report
28	Se han coordinado y desarrollado reuniones con autoridades de la región, especialmente del Comando Naval del Atlántico, para iniciar vínculos de cooperación que vayan en beneficio mutuo.	Feb 13, 2007	2107	Exhibit OO	371	Report
29	Se han llevado a cabo reuniones con autoridades militares asentadas en el departamento de Zacapa, donde permanecen las unidades de choque combinadas que participan en los desalojos que son ordenados por juez competente.	Feb 13, 2007	2107	Exhibit OO	371	Report
30	Se está buscando un acercamiento con las altas autoridades del Ministerio de la Defensa Nacional, con el propósito de dar a conocer la importancia estratégica que representa la presencia y las operaciones de la compañía en nuestro país y encontrar soluciones a los obstáculos que han presentado algunos grupos y organizaciones en el lugar.	Feb 13, 2007	2107	Exhibit OO	371	Report
31	RECOMENDACIONES: (...) Conformar un equipo de trabajo de alto nivel en la compañía, que bajo instrucciones del Gerente General se encargue de diseñar planes de trabajo político a nivel nacional, encaminadas a abordar los problemas tanto en la ciudad capital como en El Estor.	Feb 13, 2007	2107	Exhibit OO	371	Report
32	We hope that this pressure will convince the invaders to leave voluntarily. We have several intermediaries helping us such as 4547 and the Mayor of El Estor.	Oct 31, 2006	5336	Exhibit TT	397	Email thread
33	no action of this type will be taken without complete discussions with you and the rest of the management.	Oct 31, 2006	5336	Exhibit TT	397	Email thread
34	After the evictions, we will need to get some strong show of support from the Mayor and others to balance any adverse media coverage.	Jan 7, 2007	3934	Exhibit VV	405	Email thread
35	5. We have also informed 2722 and 3331 at the Canadian Embassy of Monday's evictions. (...) 6. 4202 and his team are heavily involved in last minute preparations with the police (...)	Jan 5, 2007	7452	Exhibit AAA	417	Email thread
36	during the eviction on Monday somebody shouted at him [the Governor of Izabal] to get out. (...) he was upset also Raxche did not helped a friend of his wife with a project.	Jan 12, 2007	4044	Exhibit BBB	423	Email thread
37	Skye Resources, through its executives, managers and employees, the majority of whom were based in Canada, was directly involved in and exercised ultimate control over various decisions and actions directly related to the community of Lote Ocho.	Feb 6, 2012	3207	Amended Statement of Claim	13	Court document

			38	communicated with and sought support from the Canadian embassy in Guatemala and the Canadian Ambassador to Guatemala regarding enforcement of Skye's claimed right to exclusive possession of the Contested Land, including the land occupied by Lote Ocho; and (g) communicated with and sought support from the President of Guatemala and other Guatemalan government officials regarding enforcement of Skye's claimed right to exclusive possession of the Contested Land, including the land occupied by the community of Lote Ocho.	Feb 6, 2012	3207	Amended Statement of Claim	14	Court document
			39	Despite Skye Resources' publicly claimed desire to resolve the land dispute through dialogue, and despite there being no pressing need to rush the resolution of the conflict, Skye vigorously sought immediate forced evictions. These efforts included high-level meetings conducted by Skye executives and employees with the government of Guatemala to secure its support, and meetings with the Canadian Ambassador at the Canadian Embassy in Guatemala City to request that the Canadian Embassy lobby the Guatemalan government on behalf of Skye.	Feb 6, 2012	3207	Amended Statement of Claim	17	Court document
			40	Keep communication open with individuals, institutions and authorities that are of influence in the smooth running of the company's mining activities, both in the department of Izabal and the capital city.	Feb 13, 2007	2107	Exhibit OO	374	Report
			41	Form a high-level working group in the company in charge of designing plans of political work on a national level under instructions from the General Manager, directed at dealing with problems both in the capital and El Estor.	Feb 13, 2007	2107	Exhibit OO	374	Report
			42	Please ensure me that we have all timing of any pending legal actions firmly under control. We do. While we may need to selectively re-evict some areas, we need to be in control of the timing.	May 9, 2007	5336	Exhibit XX	409	Email thread
			43	Harry and I have worked closely together since the mid 1980s, and he is on a board I chair, the Center for International Environmental Law. He suggested I give 9597, head of the Latin American Branch of Human Rights Watch, here in DC, a call saying that Ambassador 5286 suggested it. ... We do have someone in contact with the UN High Commission Office in Guatemala right now trying to get them to provide one or two HR observers.	Jan 5, 2007	7452	Exhibit AAA	419	Email thread
	Procedural delay (2)	Avoiding dialogue or any mediation dangerous to the project. Dialogue is only tactically admitted when is not threatening the project.	44	Skye Resources adopted a strategy of avoiding mediation through the Asuntos Agrarios (also known as the Secretariat of Agrarian Affairs), first came to light in documents produced by the Defendants in this proceeding and through answers given by 3934 during his examination for discovery on October 3, 2017.	May 4, 2018	2466	Affidavit of Amanda Montgomery	6	Court document
			45	The concern is the potential erosion of property erosion of property rights if actions are taken that would trigger a mediation role on the part of the SAA.	Dec 10, 2006	6395	Exhibit D	176	Q&A script
			46	4044, this is a trap. Once more Secretaria de asuntos Agrarios is trying to bring us to the negotiating table. If we send any thing in writing it will be the end of the legal path that we have been trying to follow.	Nov 23, 2006	4202	Exhibit G	199	Email thread

			47	On the directions of Skye, CGN refused to engage in this process in good faith and instead adopted a strategy of avoidance, stonewalling, and delay.	May 4, 2018	2466	Affidavit of Amanda Montgomery	8	Court document
			48	In response, Skye Resources explicitly adopted a strategy of procedural delay so that the request for an interim injunction would not be judicially considered until after the forced eviction had been carried out in January 2007.	May 4, 2018	2466	Affidavit of Amanda Montgomery	13	Court document
			49	On Wednesday, when we had confirmation of this event, we held a meeting with 1155, 4044, 2448 and 2054 to design a strategy. We saw two alternatives, either to speed up the execution of the eviction or to slow down CONIC's request.	Jan 1, 2007	4202	Exhibit R	229	Email thread
			50	On Friday 1155 went out [sic] Zacapa again to present a document were [sic] we, CGN request to be heard in the legal process presented by CONIC in the same document we are also requesting that Boca Nueva be taken as part of the process presented by CONIC as well they [sic] main idea of these [sic] document is to delay the blocking process of CONIC.	Jan 1, 2007	4202	Exhibit R	230	Email thread
			51	We delayed a little rejecting the Conic agreement plan until we get a written opinion from the Lawyer.	Oct 17, 2006	5336	Exhibit B	169	Email thread
			52	he asked me if we were going to keep the dialogue, and I told him not until they leave	Jan 5, 2007	1085	Exhibit K	207	Email thread
			53	Under these circumstances, we decided to work on the other alternative, to legally block the request from CONIC. (...) We hope that with these actions we will be able to delay CONIC process for at least 2 weeks, which means the eviction orders will be executed within that period of time.	Jan 1, 2007	4202	Exhibit R	230	Email thread
Economic	Economic assistance (3)	immediate humanitarian relief, provision of essential services, employment, and/or other activities aiming at gaining the support of the local population	54	(...) we'll need to pressure on the Puerto Barrios Judge as someone may have gotten to him. We have this arranged and we'll see.	Nov 30, 2006	5336	Exhibit S	233	Email thread
			55	4547 says it's best: 1) Pressure the people - planes/helicopters, silence, threats of loss of jobs and projects to invaders. 2) Pressure the enemy - continue our struggle to get our message to the Embassy (follow Money). 3) Pressure the government - demand enforcement of the law and follow the legal route to its conclusion. Leave no room for doubt in anyone's mind.	Oct 12, 2006	5336	Exhibit U	241	Email thread
			56	The strategy on all fronts as we discussed last week is (...) always looking for opportunities of assisting the communities (like the USAID project). (...) Also remember Xmas is coming up and meaningful gifts to the communities is always appreciated which I am sure you are already thinking about especially considering the Indigenous aspect. Don't forget the Fundación Turcios of course.	Oct 17, 2006	5336	Exhibit B	167	Email thread
			57	Then we'll explain to 4547 and yes, we'll try to promote him with the USAID etc.	Oct 17, 2006	5336	Exhibit B	169	Email thread
			58	Next time you meet with USAID or ambassador of USA that project of \$46 million for reforestation, the company attempt to get some of it for the CGN Via Fundacion Turvios Lima. That would help 4547 not to mention the region of course.	Oct 17, 2006	1085	Exhibit B	169	Email thread

59	We are committed to working with the community, the government and others who foresee the opportunity this project can provide to kick start other opportunities and economic growth.	Dec 10, 2006	6395	Exhibit D	175	Q&A script
60	it is seen as a source of employment although it is understood that literacy and educational limitations may be barriers for many. Efforts are being made to increase our resources and are communications in a manner that is more effectively understood.	Dec 10, 2006	6395	Exhibit D	178	Q&A script
61	Raxche' is a foundation created and funded by CGN to identify and support sustainability initiatives throughout the area of influence of the Fenix Project. CGN is committed to funding Raxche (presently an annual budget of US\$500K) however it is understood and is the objective of Raxche' to gain independence through the funding and support of other institutions that will support its mandate.	Dec 10, 2006	6395	Exhibit D	179	Q&A script
62	The area by the Townside is obvious and good news. They need to know that if they leave voluntarily, there will be a chance of negotiating something or having jobs. Being evicted means no jobs - no nothing for anyone removed by the authorities.	Oct 12, 2006	5336	Exhibit T	237	Email thread
63	we are undertaking to work with our local stakeholders - either through economic and social development strategies, or assisting local families with their challenges	Apr 17, 2007	1564	Exhibit Z	263	Email thread
64	we as a company can take an active role in helping families resolve their legitimate land needs for living and production.	Apr 17, 2007	1564	Exhibit Z	263	Email thread
65	Ofrecer mayores facilidades de trabajo, principalmente a los pobladores de El Estor.	Feb 13, 2007	2107	Exhibit OO	372	Report
66	Invasion Security Funds Reimbursement ----- Asociacion Raxche ----- 20k qtz	Feb 5, 2007	CGN	Exhibit QQ	382	Payroll
67	Tree planting ----- 1379 ----- 60k qtz	Feb 5, 2007	CGN	Exhibit QQ	382	Payroll
68	Asociacion Raxche ----- 78,362 CAD ----- Q595,551	Jan 15, 2006	CGN	Exhibit SS	393	Payroll
69	They need to know that if they leave voluntarily, there will be a chance of negotiating something of having jobs. Being evicted means no jobs - no nothing for anyone removed by the authorities. (...) pressure and the possibility of jobs and some negotiation (after voluntary salida) may get us some action here.	Oct 12, 2006	5336	Exhibit CCC	427	Email thread
70	We offered them an honourable way out" and told the under company management instructions we can create 100 jobs in self sustainable projects if they showed sincerity.	Dec 12, 2006	4044	Exhibit J	205	Email thread
71	How does this fit with national government initiatives? (...) We have supported a government project to survey ours and adjoining properties with the intent of confirming our land status and determining the availability of state land for distribution to individuals in the area. This would support the government's commitment in the 1996 peace accords to distribute state land to needy individuals.	Dec 10, 2006	6395	Exhibit D	176	Q&A script

			72	<p>“Our exploration, mining and processing operations will have an impact on the communities in which they are situated and depend for their success on the support of those communities.</p> <p>We are committed to consulting and working constructively with local communities on such grounds as safety and health, opportunities for local people and long term sustainability.”</p>	Feb 6, 2012	Skye	Amended Statement of Claim	26	Court document
			73	<p>We believe that transparency and extensive continuing public consultation will lead to the creation of a world class project in El Estor, Guatemala which will provide wide ranging benefits to the people of that region. We are taking whatever steps we and to build trusting relationships with our neighbors and to respond to their fears concerns.”</p>	Feb 6, 2012	Skye	Amended Statement of Claim	27	Court document
			74	<p>[W]e are working with [the communities] cooperatively to try to deal with some of the very complex and very real land issues that there are in Guatemala. We knew about that from day one when we got there ... [W]e recognize that we are going to be in this country for a long time, and we want to work with these communities to resolve these problems ... What we have done as a company since we moved into Guatemala in 2004, is to try to work with the local people to look forward to create a future for those people.”</p>	Feb 6, 2012	Skye	Amended Statement of Claim	27	Court document
			75	<p>Skye Resources also issued a statement of principles called the “Environmental and Social Commitment” which concern Skye’s “environmental and social responsibility and its conduct wherever it conducts business.” According to Skye the “ESC includes commitments regarding community engagement, human rights, economic development and environmental responsibility.”</p>	Feb 6, 2012	3207	Amended Statement of Claim	27	Court document
			76	<p>As part of its ongoing efforts to engage with the communities that occupied CGN Property and to resolve the land conflict, CGN initiated a process to provide financial assistance arising from the loss of housing materials and goods the occupiers claimed were caused by the evictions.</p> <p>Within a month of the January 2007 evictions, eighty-four occupiers from the Manto IV/Lot 8 site received a total compensation of Q 140,650 (equivalent to approximately US\$19,500). The negotiations between CGN and the occupiers from the Manto IV/Lot 8 site were cordial. During the compensation process, the Manto IV/Lot 8 leaders who negotiated the financial package gave no indication that the horrific gang rapes, now alleged to have taken place, had occurred during the January 17, 2007 eviction.</p>	May 27, 2015	7699	Amended Statement of Defence	3	Court document
			77	<p>Offer great opportunities, especially to El Estor population</p>	Feb 13, 2007	2107	Exhibit OO	374	Report
			78	<p>Ingresa a las oficinas de Relaciones Comunitarias el señor 1287 de la institución Ak’Kutan a coordinar actividades con el señor 4378, retirándose a las 1120 hrs sin novedad.</p>	Jan 1, 2007	2448	Exhibit EEE	440	Report

Information	Knowledge	Persons of interest lists (4)	monitoring of key profiles	79	(...) CGN submitted affidavits to court that falsely asserted that the affiants had personally witnessed members of the community of Lote Ocho using force to occupy their village when in fact the affiants had never been to Lote Ocho. (...) CGN reused the same list of "occupants" for all occupation sites despite the fact that each community consisted of entirely different individuals.	May 4, 2018	2466	Affidavit of Amanda Montgomery	11	Court document
				80	The leaders of the invasion are identified in Exhibit T.	Oct 12, 2006	8231	Exhibit T	237-38	Email thread
				81	we know who the leaders are as well as all of their followers	Dec 10, 2006	6395	Exhibit D	177	Q&A script
		Intelligence collection (5)	gathering and internal dissemination work	82	Gentlemen, we learned through our "special contacts" in the field that the invaders with the legal support of CONIC presented last Wednesday a legal request (Recurso de Amparo) to block the eviction...	Jan 1, 2007	4202	Exhibit R	229	Email thread
				83	Photograph HMI_A002655 shows over a dozen Guatemala National Police trucks and vans gathered outside the gates of CGN's facilities. This photograph also shows a white truck transporting several men in what appear to be army uniforms just inside the gates of CGN's facilities. (...) Photographs HMI_A002655 and HMI_A002652 show dozens of Guatemala National Police trucks and vans gathered in a line outside the gates of CGN's facilities.	Jan 7, 2007	CGN	Exhibit FFF	463	Image
				84	Our intelligence says that support is weakening and we hope to push it over the edge.	Oct 17, 2006	5336	Exhibit B	168	Email thread
				85	Please find below the information collected until today, about the invaders. The information is presented by location.	Oct 12, 2006	8231	Exhibit T	237-38	Email thread
				86	We need to improve our security/intelligence efforts on the ground. We are already in the first stages of doing just that by seeking proposals from security consultants.	Oct 12, 2006	5336	Exhibit U	241	Email thread
				87	Efforts to co-ordinate business intelligence will continue as we need to closely monitor local actors.	Mar 29, 2007	1085	Exhibit AA	269	Report
				88	d) Assisting 1303 (Background checks, home security evaluations). E) Attend Polochic Foundations mtgs, f) Land Strategy, and brain storming sessions.	Dec 31, 2007	1085	Exhibit FF	316	Email thread
				89	Three friends, their information has been essential for our security.	Dec 8, 2006	4044	Exhibit KK	349	Email thread
				90	Se han realizado visitas al departamento de Izabal, especialmente a Puerto Barrios, Santo Tomás de Castilla, Rio Dulce y El Estor, para analizar la forma más conveniente de establecer una red de información .	Feb 13, 2007	2107	Exhibit OO	370	Report
				91	Se está elaborando una base de datos que contenga la información ne4547ia para la consulta respectiva en caso de necesidad, que ayude a tomar decisiones acertadas.	Feb 13, 2007	2107	Exhibit OO	371	Report
				92	Las visitas que se han realizado a la región con el propósito de organizar el equipo de trabajo que alimente de información, has sido provechosas y el equipo está siendo afinado.	Feb 13, 2007	2107	Exhibit OO	371	Report

				93	The following is the information received regarding the invasions and is based on three question asked: who are the leaders? what do they want or expect from their actions? what do they think will happen?	Oct 12, 2006	8231	Exhibit CCC	428-29	Email thread
		Risk management (6)	risk consultancy, evaluation of threats, identification of security risks, potential for violence, human rights records, rule of law, conflict analysis, and equipment transfer	94	(...) "Monkey Forest", a company that provided consultation on conflict resolution and managing community relationships, and 1085, a security and human rights consultant. (...) advised Skye not to go forward with forced evictions, in large part because of the serious risk that police, military and private security would use violence against community members at such an eviction.	May 4, 2018	2466	Affidavit of Amanda Montgomery	16	Court document
				95	Directing them on how to handle the people with respect to International security and human rights policy is good. However, given it is Guatemala, can we really expect them to abide by the 'correct rules and procedures'?	Sep 22, 2006	7452	Exhibit DD	309	Email thread
				96	Eviction period - Underlying importance of PNC adhering to Human Rights procedures and measured use of force.	Dec 31, 2007	1085	Exhibit FF	315	Email thread
				97	Monkey Forest provided a list of possible answers to questions that I believe international environment reviewers might ask.	Oct 3, 2017	3934	Exhibit E	185	Examination
				98	We are already in the first stages of doing just that by seeking proposals from security consultants.	Oct 12, 2006	5336	Exhibit H	201	Email thread
				99	We are still going to try and find another HR monitor to accompany you next week.	Jan 3, 2007	7452	Exhibit V	245	Email thread
				100	I would recommend that it at all possible the eviction orders be used as a lever for the land occupiers to leave beforehand and to avoid the actual eviction process (as only CGN will lose if anything goes wrong). (...) Remember we are interested in the longer term relationship with the community.	Jan 4, 2007	1085	Exhibit W	247	Email thread
				101	Security Assessment for Guatemala (full document)	Mar 29, 2007	1085	Exhibit AA	267	Report
				102	Human Rights Risk Assessment Template. Part I: Template for Assessing Conditions of Risk Exposure, including for the Principles on Security and Human Rights	Nov 12, 2006	Skye	Exhibit BB	277	Report
				103	1. Train CGN security personnel on the policies and procedures related to human rights and the Voluntary Principles. Provide induction and refresher training courses. 2. Monitor the training provided by the security firm to its own personnel.	Nov 12, 2006	Skye	Exhibit BB	279	Report
				104	4. Initiate a working relationship with reliable Human Rights NGO to help with training and building awareness	Nov 12, 2006	Skye	Exhibit BB	280	Report
				105	1. Use information provided by this security review and the two security assessment that analyses the political, physical and community risks and prioritize them according to risk levels.	Nov 12, 2006	Skye	Exhibit BB	280	Report
				106	The company has recently hired a Manager for Risk and Security and is starting the process of organizing its policies, procedures and training.	Nov 12, 2006	Skye	Exhibit BB	283	Report

				107	1. Ensure that security personnel and the supervisors of private security firms are involved or at least aware of community relations strategies and actions so they can participate and prepare as appropriate.	Nov 12, 2006	Skye	Exhibit BB	295	Report
				108	(...) institutions are weak, judicial can be influenced and is not trusted. This causes a risk because the company may not be able to use the law to protect its assets. The company has an opportunity to help build local institutional capacity. However, the main risk is the community relations.	Nov 12, 2006	Skye	Exhibit BB	300	Report
				109	having the military deployed as peacekeepers opens an area of risk for us -- we need to make sure we create a clear distinction between company security forces and the military. We also need a protocol that would govern any assistance they might provide the company.	Nov 14, 2006	Skye	Exhibit CC	307	Email thread
				110	d) Proposing an "information gathering" system. e) Eviction Period - Underlining the importance of PNC adhering to Human Rights procedures and measured use of force.	Dec 31, 2007	1085	Exhibit FF		Email thread
	Influence	Counterintelligence and counterinformation (7)	particular form of intelligence collection and dissemination, aiming at shaping the perceptions of the conflicts according to the way the COIN strategy wants to disseminate it to the local population. Creating divisions among people and disinformation.	111	4547 advised me to have more flights [sic] - especially helicopter. It may be good if our regular flights did some circling over the important areas for psychological impact.	Oct 12, 2006	5336	Exhibit T	237	Email thread
				112	we're looking into radio broadcasts to refute some morale building lies that Conic broadcast last week. They basically said we don't own the land (actually true with one unimportant plot). If our lawyer approves, we will put on messages saying we're confident of our legal position, we're pursuing legal action, we won't negotiate with law breakers, and we won't give jobs to law breakers.	Oct 17, 2006	5336	Exhibit B	168	Email thread
				113	The CRT [community relations team] was formed in 2004 to inform the local communities about the plans for the development of the Fenix Project and to solicit their views and concerns. Comprised largely of local Q'eqchi' peoples, this team has the ability to engage with their community in its own language and in a culturally sensitive manner.	Dec 10, 2006	6395	Exhibit D	177	Q&A script
				114	I already worked in a Press Release with Asuntos Públicos. (...) Will do a translation to have it ready in English. This afternoon will have a meeting with 9988 to work in a communication plan. Will check the Danish Institute to see how can we involve them.	Jan 3, 2007	2379	Exhibit V	245	Email thread
				115	2379, can you start working on Press Releases for CGN/Skye approval? We should first talk to 4044 and receive the latest intelligence from him on what is public versus private information that can be used in releases.	Jan 3, 2007	7452	Exhibit V	246	Email thread
				116	4202, as these pending evictions will attract an international audience, it is imperative to have Human Rights monitors present undertaking some training with the special police force.	Jan 3, 2007	7452	Exhibit V	246	Email thread
				117	Will think in a pair of good interviewees for this subject. Also, 9988 can get some videos from local TV of past invasions. What I don't think will help us (nor here and neither in the North American audiences) is to have a video showing how bad invasions are managed in our country and with this material excuse ourselves.	Feb 15, 2007	2379	Exhibit Y	257	Email thread

118	the eviction activities were recognized in Guatemala as the first time in history that any eviction resulted in zero injuries, zero physical violence and zero arrests.	Apr 17, 2007	1564	Exhibit Z	263	Email thread
119	We are very grateful for the participation of the church in this matter for the mediation they are providing, as well as the participation of the Defensoría Quechi and CONIC, Feel free to discuss the the work of Raxche and social & economic development efforts	Apr 17, 2007	1564	Exhibit Z	263	Email thread
120	7882 - Maintenance - organizing support groups in El Estor	Feb 28, 2007	CGN	Exhibit NN	365	Payroll
121	Se han realizado visitas exclusivas a la población de El Estor, para coordinar acciones con personas e instituciones que puedan apoyar las intenciones y operaciones mineras de la compañía.	Feb 13, 2007	2107	Exhibit OO	370	Report
122	Mantener una constante comunicación por los medios locales, que satisfagan los éxitos sociales y políticos entre la compañía y la población.	Feb 13, 2007	2107	Exhibit OO	372	Report
123	Asesoría, Consultoría y Servicios Profesionales ---- Qualification for community leaders January ----- 1,250 CAD	Jan 3, 2006	CGN	Exhibit RR	389	Payroll
124	Codratel Comunicaciones, S.A. ----- Radio communication service January-06 ----- 1,474 CAD ----- Corp, Expl.	Jan 3, 2006	CGN	Exhibit RR	389	Payroll
125	9988 ---- Consultant's Fee - Public Relations January ----- 29,900 CAD	Jan 3, 2006	CGN	Exhibit RR	389	Payroll
126	Our main trust is to step up the information campaign. We are informing the invaders that we will not let the invasions stand, we will not negotiate with law-breakers, and we are having discussions regarding land sales with two non-invader groups. We hope that this pressure will convince the invaders to leave voluntarily.	Oct 31, 2006	5336	Exhibit TT	397	Email thread
127	7882 for organizing the civic defence movement in El Estor.	Dec 8, 2006	4044	Exhibit DDD	431	Email thread
128	Nice acting in the movie. No violence visible though. Suggest that a final version of 3778's statement be sent to the Embassies tonight before DV show. (...) We should have made a similar movie about the hospital vandalism.	Jan 16, 2007	5336	Exhibit JJJ	481	Email thread
129	Skye/CGN are committed to meaningful engagement with the community and project stakeholders in word and by deed. This is evidenced by the public consultation nprogram that has been completed to date and that will continue with it Public consultation and disclosure Plan. We know that the project has broad community support.	Dec 10, 2006	6395	Exhibit D	175	Q&A script
130	An appropriate approach is the development of a broad support from the greater community to diminish the power and influence of groups that employ land invasion tactics.	Dec 10, 2006	6395	Exhibit D	175	Q&A script
131	training program for the CRT? (...) includes knowledge of mining and mining activities, community engagement processes, communication skills, and conflict resolution, (...) all staff will be able to effectively undertake community engagement practices at all levels.	Dec 10, 2006	6395	Exhibit D	178	Q&A script
132	A workshop was held in early October regarding stakeholder relations, security, and internal and external communications.	Dec 10, 2006	6395	Exhibit D	179	Q&A script

133	CHF completed their initial phase consultation with the community and the preparation of their participative regional development plan.	Dec 10, 2006	6395	Exhibit D	180	Q&A script
134	In particular, Skye: ... formulated, supervised and implemented policies regarding community relations	Feb 6, 2012	3207	Amended Statement of Claim	14	Court document
135	These contracts and agreements include: (a) retaining Canadian consultancy firm Kohn Crippen and Berger to conduct a Social Environmental Assessment of the Fenix Project in accordance with the IFC Performance Standards and the Equator Principles. The retainer also required Kohn Crippen and Berger to establish a community development plan for Skye and to advise Skye on consultation with and engagement of the predominantly indigenous Mayan local communities;	Feb 6, 2012	3207	Amended Statement of Claim	15	Court document
136	Skye Resources made numerous public representations regarding Skye's approach to resolving the land dispute with Mayan Q'eqchi' subsistence farmers, including the land dispute with the Plaintiff's community of Lote Ocho.	Feb 6, 2012	3207	Amended Statement of Claim	15	Court document
137	"[o]ur approach has been to try to talk with the community and the people in the area and to develop a win-win situation."	Feb 6, 2012	3778	Amended Statement of Claim	16	Court document
138	The people of Skye Resources remain committed to open and transparent communication on all issues and concerns related to the Fenix Project (...) We are taking whatever steps we can to build trusting relationships with our neighbors and to respond to their fears and concerns.	Feb 6, 2012	3778	Amended Statement of Claim	16	Court document
139	Skye Resources issued a press release announcing the forced evictions, stating that the evictions were being carried out by individuals who had been specially trained to "avoid violence in such situations". 3778, Skye's President and CEO, is quoted as saying "we are thankful that the Guatemalan government has upheld the company's rights to the land and we remain committed to working with community leaders to find solutions to this important issue."	Feb 6, 2012	3207	Amended Statement of Claim	17	Court document
140	[w]e are grateful to the Guatemalan Public Ministry and the National Police Force for the professional manner in which this unfortunate situation was resolved... We also would like to thank the stakeholders on both sides of this dispute for maintaining a peaceful atmosphere during this action. We regret that our previous attempts at settlement of this issue through dialogue were unsuccessful, but we also reaffirm our commitment to continue our discussions on matters of concern with the local communities in the El Estor region.	Feb 6, 2012	3778	Amended Statement of Claim	17	Court document
141	Skye Resources used these representations as a public relations exercise to enhance its reputation in the eyes of the Canadian public and Canadian investors.	Feb 6, 2012	3207	Amended Statement of Claim	21	Court document

142	"The people of Skye Resources remain committed to open and transparent communication on all issues and concerns related to the Fenix Project... We are taking whatever steps we can to build trusting relationships with our neighbors and to respond to their fears and concerns."	Feb 6, 2012	Skye	Amended Statement of Claim	25	Court document
143	"Skye has maintained a strong community relations effort in the El Estor region for two years. As a result of recent events, Skye reaffirms its [sic] commitment to an open dialogue with the local communities and to working with local stakeholders to seek solutions to outstanding issues."	Feb 6, 2012	Skye	Amended Statement of Claim	25	Court document
144	"Over the past two years, Skye commenced a number of on-the-ground activities including participation in the Center for Social Responsibility within Guatemala, and the formation of a formal community relations team."	Feb 6, 2012	Skye	Amended Statement of Claim	25	Court document
145	"Skye remains committed to building good relationships with the local community."	Feb 6, 2012	Skye	Amended Statement of Claim	25	Court document
146	"Support from the local community is paramount to Skye's success in Guatemala. We are committed to building a foundation of trust and to open and transparent communications on all issues and concerns related to the Fenix Project."	Feb 6, 2012	Skye	Amended Statement of Claim	25	Court document
147	Skye's strategy is to "apply best practices in community relations and environmental management."	Feb 6, 2012	3207	Amended Statement of Claim	25	Court document
148	"Skye has focused on understanding and responding to community issues and concerns in enhancing relationships with the communities adjacent to the mining area."	Feb 6, 2012	Skye	Amended Statement of Claim	26	Court document
149	"We have also expanded Skye's community relations group which has been active in enhancing relationships with the communities adjacent to the mining area."	Feb 6, 2012	Skye	Amended Statement of Claim	26	Court document
150	"Since Skye commenced its activities in Guatemala in 2005, we have focused enormous efforts on understanding the complex issues facing local communities."	Feb 6, 2012	Skye	Amended Statement of Claim	26	Court document
151	"I would like to assure you that in our efforts to peacefully and lawfully resolve what are historical land issues, we will ensure that our activities are transparent, adhere to Guatemalan and international law, and are guided by our commitment to the Voluntary Principles on Human Rights and Security."	Feb 6, 2012	Skye	Amended Statement of Claim	26	Court document
152	"Our approach has been to try and talk with the community and the people in the area and to develop a win-win situation."	Feb 6, 2012	Skye	Amended Statement of Claim	26	Court document
153	"Over the past one and a half years, we have embarked on a community engagement program based on open, transparent and meaningful dialogue with all stakeholders. Continuing to enhance this process is important and we will take advantage of all opportunities to improve the effectiveness of dialogue and feedback with communities based on the principles of trust, respect and understanding."	Feb 6, 2012	Skye	Amended Statement of Claim	26	Court document

		Counterterrorism language (8)	use of military/stigmatizing language to inflate security threats	154	Radio Banana Super Stereo ----> Daily spots January CGN EE -----> 8,158\$	Jan 3, 2006	CGN	Exhibit RR	389	Payroll
				155	Based upon the concept that community relations and security go hand in hand, I originally proposed a way ahead for CGN with respect to risk and security. This included drawing up a contingency security plan, arming guards (respecting the UN Guidelines for graduated responses), a risk analysis, contracting a risk manager and adoption of the Voluntary Principles.	Dec 31, 2007	1085	Exhibit FF	315	Email thread
				156	(...) we need to focus the videos on a North American audience (hence, the suggestion of having 8803 talk about touchy topics like invasions. 8803 will understand that we need to inform northern audiences that these events occur on a regular basis in Guatemala and at times can be very ugly. Right now, people think that this only happened to Skye and they are shocked. You and I know, that as far as invasions go, we were very lucky that they were peaceful and no one got hurt).	Feb 15, 2007	7452	Exhibit Y	258	Email thread
				157	(...) list of media/public relations talking points regarding the forced evictions. According to this document, after the evictions Skye Resources would be publicly taking the position that the evictions conducted by Skye Resources were the "first time in history that any eviction [n Guatemala] resulted in zero injuries, zero physical violence and zero arrests".	May 4, 2018	2466	Affidavit of Amanda Montgomery	18-19	Court document
				158	we need to inform northern audiences that these events do occur on a regular basis in Guatemala and at times can be very ugly. Right now, people think that this only happened to Skye and they are shocked. You and I know, that as far as invasions ago, we were very luck that they were peaceful and no one got hurt. (...) If I know 8166, he will probably want to include some of this in a video (company training, ethics, building capacity etc). (...) But the idea is not to create a full propaganda piece for Skye. We are thinking more on the lines of news/documentary style with a balance of opinions.	Feb 15, 2007	7452	Exhibit Y	258	Email thread
				159	It can include the way of life of El Estor and communities, tourism, natural resources, agriculture, vision, expectations of mining. 3. Raxche, projects, health, education, international support. 4. Internal view of CGN, employees, gestures, internal values, social responsibility.	Feb 15, 2007	2379	Exhibit Y	258	Email thread
				160	3778 authorized these videos and has made it a priority.	Feb 15, 2007	7452	Exhibit Y	258	Email thread
				161	We hope that by that time we will have our Communication Assistant in El Estor so this person can work as a translator (q'eqchi' - español).	Feb 15, 2007	2379	Exhibit Y	259	Email thread
				162	we will also be using him to help with the media/campaign that has overwhelmed Skye.	Feb 15, 2007	7452	Exhibit Y	259	Email thread
				163	Over the past few weeks we've had some additional threatened invasions, but in each case, the threat was either not true, or we were able to neutralize the threat. Currently, we have around 50 riot police in El Estor to deter any further invasions and order if necessary. They are armed only with batons and shields - no firearms.	Oct 31, 2006	5336	Exhibit TT	397	Email thread

Security	Military and police operations (9)	non-combat tactic viabilized by military outposts, surveillance techniques, police rounds	164	There are now 50 unarmed riot police in El Estor who will be called upon to enforce the eviction orders of the courts once they are granted (expected in 2-3 weeks).	Nov 6, 2006	3778	Exhibit A	159	Meeting Minutes
			165	Skye specifically chose this tactic because it knew that Mayan Q'eqchi' communities would be especially intimidated by helicopter flyovers because of the extensive use of helicopters in attacks against Mayan villages during the recent Guatemala Civil War, including the commission of massacres in many villages during the war.	May 4, 2018	2466	Affidavit of Amanda Montgomery	15	Court document
			166	Skye knew that such agreements were specially important in cases in which the police and military would be providing services at Skye and CGN's request, and in which Skye or CGN would be paying, and providing logistical suport to, the police and military.	May 4, 2018	2466	Affidavit of Amanda Montgomery	19	Court document
			167	(...) we're overlying the invasions to provide pressure when we have the airplane out there.	Oct 17, 2006	5336	Exhibit B	168	Email thread
			168	(...) the military deployed as peacekeepers opens an area of risk for us -- we need to make sure we create a clear distinction between company security forces and the military. We also need a protocol that would govern any assistance they might provide the company.	Nov 14, 2006	1957	Exhibit CC	307	Email thread
			169	CGN provided air transportation to top police and military officials in the company's plane.	May 4, 2018	2466	Affidavit of Amanda Montgomery	32	Court document
			170	We sent a helicopter Friday for police planners to overview the invasions for eviction planning.	Oct 17, 2006	5336	Exhibit B	168	Email thread
			171	Skye and CGN instructed police and private security personnel to remain at the site of Lote Ocho after the second eviction was complete to prevent the community from returning to rebuild their homes again.	May 4, 2018	2466	Affidavit of Amanda Montgomery	35	Court document
			172	In addition to the police staying on the site, 4550 will try to organize a dialogue with them to try to keep them off.	Jan 16, 2007	1085	Exhibit JJJ	481	Email thread
			173	Three days ago they saw a blue helicopter over Lote 8 and people when out with their machetes and shouted for it to go down that they were waiting. People think that the helicopter was of CGN.	Oct 12, 2006	8231	Exhibit T	239	Email thread
			174	1379 came to my office today to do a security request and to build elevated security booths, request is distributed as follows: hospital and colony: 10 agents, land strip; 05 agents, Setal 02 agents, Sepilla 20, Sanatamaria pending, area 251 20 agents, this request adds up to 57 private security agents.	Jan 23, 2007	2448	Exhibit MM	359	Email thread
			175	6919 - Security - organizing 24 hour patrols, 9153 - Security - organizing 24 hour patrols	Feb 28, 2007	CGN	Exhibit NN	365	Payroll
			176	Gentlemen, for your information up until today we had a police force of about 125 officers and an army force of about 65. For the police force we have been paying: hotel, meals and gasoline for the patrols.	Nov 17, 2006	4202	Exhibit PP	379	Email thread
			177	The Q 125,000 were paid for police expenses: Accommodation and meals.	Nov 17, 2006	8012	Exhibit PP	379	Email thread

			178	We have paid to keep the invaders under control this week Q125,000.	Nov 17, 2006	8012	Exhibit PP	379	Email thread
			179	In particular, Skye Resources knew that Integración Total and CGN failed to conduct the necessary background checks on its employees and failed to register any of the approximately 34 shotguns that were used by the Security Personnel at the Fenix Project.	Feb 6, 2012	3207	Amended Statement of Claim	10	Court document
			180	... at the request of Skye Resources, Fenix Security Personnel, police and military conducted forced evictions in at least five Mayan communities located on the Contested Land, including the community of Lote Ocho. In the course of these evictions, Fenix Security Personnel, police and military burned dozens of houses to the ground, fired gunshots and stole goods. Skye took no steps to determine whether any of the individuals who participated in these evictions were "specially trained".	Feb 6, 2012	3207	Amended Statement of Claim	18	Court document
			181	In particular, executives of the company knew that during some of the evictions, homes had been burned to the ground. Executives of Skye Resources, including 3778, saw photographic and/or video evidence of homes being burned down during some of these evictions, and heard credible allegations of undue force used during the evictions.	Feb 6, 2012	3207	Amended Statement of Claim	18	Court document
			182	...hundreds of members of the police and military and Fenix Security Personnel returned to Lote Ocho to conduct a second eviction of the community, again at the request of Skye Resources.	Feb 6, 2012	3207	Amended Statement of Claim	19	Court document
			183	individuals who were former members of the Guatemalan military and paramilitary groups during the Guatemalan Civil War were employed as part of Skye's Fenix Security Personnel.	Feb 6, 2012	3207	Amended Statement of Claim	29	Court document
			184	...private security personnel in Guatemala continue to employ the violent tactics that were used during the Guatemalan Civil War.	Feb 6, 2012	3207	Amended Statement of Claim	29	Court document
			185	It appears that 2054 accompanied 4202 and 1155 in a helicopter here under "Course of Action," the last bullet.	Oct 3, 2017	3934	Exhibit GG	331	Examination
	Coordination of security forces (10)	confrontations, combat tactics, military and police persecution, at different levels of intensity - no-fly zone, state of emergency, police raids, evictions, state of siege	186	The claim alleges that during these armed evictions, eleven Mayan Q'eqchi' women (the "Plaintiffs") were gang-raped by men conducting the forced evictions, namely police, military and private security personnel.	May 4, 2018	2466	Affidavit of Amanda Montgomery	2	Court document
			187	I understand that the PNC are ready for the evictions on Monday. I would recommend that if at all possible the eviction orders be used as a lever for the occupiers to leave before hand [sic] and to avoid the actual eviction process (as only CGN will lose if anything goes wrong).	Jan 4, 2007	1085	Exhibit W	247	Email thread
			188	In our discussions a couple of weeks ago in Guatemala with 3460, he noted the importance of documenting the understanding that have been agreed with public security forces.	Oct 3, 2006	1766	Exhibit EE	314	Email thread

189	"PNC and related expenses" [subject line] So far we have sent Q 10,000.00, the documents were delivered to 2448, we should be getting those in today's plane. (...) For compensation on the job 2054 is doing [sic] I would like to request a monthly fee of Q 24,000, this includes the person he has on the ground taking care of all the logistics.	Oct 18, 2006	4202	Exhibit JJ	347	Email thread
190	Armando Hernández for risking his life and business for us. He continues to be a key man for the company security. RAM Randulfo from GC he has been also leaving all his business and helping us with the police. TAG when transporting personnel from the army, 8664 personally flew them (...) to the Army General 1055, and Colonel 2719. I coordinated with them at the airport. The army helped us, going over their duties. To protect us.	Dec 8, 2006	4044	Exhibit KK	349	Email thread
191	4202 and his team are heavily involved in last minute preparations with the police, transportation and rules of engagement.	Jan 5, 2007	7452	Exhibit AAA	417	Email thread
192	Last Friday, I sent a helicopter at the request of PNC, the Police (anti-demonstration team) wanted to assess the current situation of the invasions to prepare a strategy and the related logistics for the future eviction of the invaders [sic]	Oct 12, 2006	5336	Exhibit CCC	427	Email thread
193	5861 [sic] Police Chief of the PNC, 4308, 2054, who come to carry out an overflight of the areas invaded.	Jan 1, 2007	2448	Exhibit EEE	451	Report
194	I think you need to seriously consider bringing in extra security guards to stop others from invading behind the school and possibly a few police.	Sep 20, 2006	3934	Exhibit L	209	Email thread
195	In light of the increasing threat to our property and personnel this is your authorization to increase our security presence and to obtain the assistance of the police as required.	Sep 20, 2006	1426	Exhibit M	213	Email thread
196	We called our contacts in the PNC (Policia Nacional Civil) to try to speed up the execution of the orders, (...) the order to speed up the execution of the orders will have to come from a very high level either the President or the Minister of Interior.	Jan 1, 2007	4202	Exhibit R	230	Email thread
197	During the time it took to procure this order, we provided the security forces with food, shelter and fuel to maintain a preventative presence. Once the Judicial Order was received we were required to provide further logistical support to the Ministerio Publico and additional P.N.C. members.	Mar 29, 2007	1085	Exhibit AA	268	Report
198	Additional executive security has been hired to provide accompaniment for the exploration staff and others off site as required. Security procedures have been reinforced on site, additional lighting has been installed, new guard posts are under construction and baton and pepper spray training will be initiated shortly in conjunction with Use of Force training keeping with the Voluntary Principles.	Mar 29, 2007	1085	Exhibit AA	269	Report

			199	We have also received requests for meals, gasoline and vehicle repairs from PNC Unit's not associated with duties related to the mine or surrounding municipalities. This visits (...) demonstrate the need for clear guidelines and a written agreement (...). This level of unprofessional conduct and abuse of opportunity is consistent at all levels of the P.N.C.	Mar 29, 2007	1085	Exhibit AA	269	Report
			200	The PNC from Sipacapa has been made aware of our paydays and provides additional patrols in an effort to prevent a repetition of shooting and robbery (...).	Mar 29, 2007	1085	Exhibit AA	269	Report
			201	Since the company does not have a formal security arrangement with the police of armed forces, it does not have the power to screen the police.	Nov 12, 2006	Skye	Exhibit BB	277	Report
			202	I spent a couple of hours today at Police Headquarters, they will send 30 Anti Demonstration police officers to the site today.	Oct 3, 2006	4202	Exhibit EE	313	Email thread
			203	He congratulated us for keeping the human face on all these evictions. I presented all our team, 4550 gave RRCC perspective of the situation, negotiations going on, payments for crops and makeshift-huts destroyed, and followed by 2448 of the details of security and police, and army coordination.	Jan 12, 2007	4044	Exhibit BBB	423	Email thread
			204	Helicopter with initials TG-TAB piloted by 3558 landed. Onboard: 5861, Police Chief of the PNC, 4308, 2054, who come to carry out an overflight of the invaded areas leaving at 12:29 hours with the same persons, nothing to report.	Jan 1, 2007	CGN	Exhibit EEE	451	Report
			205	The idea this time is to leave 20 private guards and 20 national policemen (we hope to get approval to kee the national police there for at least one month) to prevent another re invasion.	Jan 1, 2007	4202	Exhibit III	477	Email thread
			206	Ian: (...) We'll arrange for a joint police and security guard force to occupy the site when the current situation is resolved.	Jan 1, 2007	5336	Exhibit III	477	Email thread
			207	Guatemalan police conducted forced evictions of some communities located on the Fenix Property without a court order. After these evictions, Skye Resources' executives and managers became aware of credible allegations of violent abuses committed by police during these evictions, including allegations regarding community member 8732, who was allegedly dumped at the side of a road unconscious after being badly beaten by police.	Feb 6, 2012	3207	Amended Statement of Claim	17	Court document
			208	Security Personnel, police and military arrived in the village, the men of the village were not present. The intruding security forces trapped the Plaintiff women in and around their homes. Some of the Plaintiffs were seized as they tried to flee with their children, while others were trapped inside their homes as they tried to gather their belonging.	Feb 6, 2012	3207	Amended Statement of Claim	19	Court document

			209	All the Plaintiffs were then each physically assaulted and gang-raped by groups of men consisting of members of the Fenix Security Personnel, members of the police and members of the military. During the gang rapes, the members of the Fenix Security Personnel were wearing uniforms bearing the logo and initials of CGN. This logo is substantially similar to the logo used by Skye Resources.	Feb 6, 2012	3207	Amended Statement of Claim	19	Court document
			210	police travelling in a vehicle owned by EXMIBAL abducted community leader 9225 from his home near the Fenix mine site. He was later found murdered. 9225 had often spoken out on the issue of the land rights of indigenous peoples. The Truth Commission classified his murder as an arbitrary execution;	Feb 6, 2012	3207	Amended Statement of Claim	30	Court document
			211	4275 DELTA ELITE, of SPS enters the plant to supervise the service posts inside the plant accompanied by lieutenant 9502 and 6190 in unit S-14 leaving the plant at 14:35 hours with nothing to report.	Jan 1, 2007	2448	Exhibit EEE	452	Report
			212	2054 was a consultant engaged by 4202, and I met him a few times. He was engaged to assist with -- he would liaison with the National Police. ... It is our best information that Mr. 2054 was providing some security services for Mr. 4202 and his family more in the nature of a bodyguard-type role.	Oct 3, 2017	3934	Exhibit GG	319-325	Examination
	Stigmatization (11)	use of specific language against protesters in order to marginalize, defamate, isolate, destroy, and/or contain them	213	CGN is refusing to negotiate with the trespassing squatters while having discussions with invaders about land purchases.	Nov 6, 2006	3778	Exhibit A	159	Meeting Minutes
			214	Guatemala is a country where - like many in Latin American countries, where lawyers can go and speak to a judge without the other side present. And that is done all the time by both sides. And a very strange to anybody coming from a Canadian law school.	Oct 3, 2017	3934	Exhibit P	223-224	Examination
			215	(...) CGN has been stonewalling attempts of his to get us to sit down to dialogue with the squatters.	Dec 6, 2006	3934	Exhibit I	203	Email thread
			216	I told him our position on no negotiations with law-breakers. He's since offered to mediate. We must consult our lawyer.	Oct 12, 2006	5336	Exhibit H	201	Email thread
			217	TAG when transporting personnel from the army, (...), their help has been outstanding. (...) The army helped us, going over their duties. To protect us.	Dec 8, 2006	4044	Exhibit DDD	431	Email thread
			218	I just met with litigator 1155 re the status of the Oct. 6th petitions (attached) concerning the invaded areas (see attached map). 1155 says he expects to have the final eviction orders in 3 weeks from today.	Oct 25, 2006	3934	Exhibit N	215	Email thread
			219	Subject: Land Invasions (...) 4202 and 1766 and I had breakfast this morning with 7777 and 6115. 8884 suggested we involve a lawyer named 1155 in Puerto Barrios who apparently has extensive experience in land invasions . (...) 4044 will talk to the Fiscal (Prosecutor) in El Estor today presumably to give the guy a tour of the invaded sites.	Sep 20, 2006	3934	Exhibit L	209	Email thread

220	I spoke with a few people today on the ground in other places in Guatemala when the police move into evict squatters . They told me that when CONIC is involved, the situation can get very ugly and violent quickly . We need to avoid this in El Estor.	Jan 3, 2007	7452	Exhibit V	245	Email thread
221	We have communicated with the invaders that no negotiation or discussion will take place with them so as long as they choose to violate the law.	Dec 10, 2006	6395	Exhibit D	175	Q&A script
222	Currently one of the strongest factors in our favor with the invaders is their concern of a possible eviction. Morale is generally low in the invasions sites (...)	Oct 31, 2006	5336	Exhibit TT	397	Email thread
223	There is a long history of land invasion in Guatemala that extends far beyond the El Estor region to all parts of the country.	Dec 10, 2006	6395	Exhibit D	178	Q&A script
224	The actors I will reduce them to only the invaders, not to the political actors listed. Our circumstances on all invasions are legal issues that must be clarifying, not to a political show.	Nov 23, 2006	4044	Exhibit G	199	Email thread
225	DQ [Defensoría Quiché] are a dangerous wounded animal. We made a deeper rift in them.	Dec 12, 2006	4044	Exhibit J	205	Email thread
226	This experience has demonstrated how ineffective the entire legal system of Guatemala is and the need to implement further preventative measures to safeguard our employees and assets.	Mar 29, 2007	1085	Exhibit AA	268-69	Report
227	(...) locals are easily offended and there is considerable posturing on the part of males who are quick to use firearms when provoked for any reason. Future security staff will need to be familiar with the local culture and willing to maintain not only a low profile but be very discrete both on and off duty.	Mar 29, 2007	1085	Exhibit AA	269	Report
228	diferentes grupos de campesinos se dieron a la tarea de invadir varios lugares propiedad de la compañía CGN, con intenciones claras de provocación. (...) claramente manejados por malos líderes y haciéndose acompañar de un pequeño grupo de maras del lugar.	Feb 13, 2007	2107	Exhibit OO	370	Report
229	Debido a la oposición que se manifiesta en algunos grupos dirigidos por personas interesadas en generar problemas, se considera la conveniencia del acercamiento con personas, instituciones y autoridades que puedan influir en el buen desenvolvimiento de las actividades de la compañía.	Feb 13, 2007	2107	Exhibit OO	371	Report
230	Are there provisions in Guatemala law that could give squatters land rights if the company does not enforce eviction orders and the people are allowed to stay on the land for a longer duration? (...) does the company need to actually evict the squatters if they are not technically in the way at the moment?	Jan 7, 2007	7452	Exhibit UU	401	Email thread
231	While I recognize someone could get hurt any time police forcibly remove squatters, delaying this only delays the inevitable, and sends a message to other squatters that they can invade project lands with impunity (1155 agrees). We have been clear that we will try to find land for those who are not in illegal occupation of our lands, but will not negotiate with those who squat on our lands.	Jan 7, 2007	3934	Exhibit VV	405	Email thread

			232	there are no rules governing what happens to the squatters after they have been evicted. (...) CONIC people - an NGO of sorts who specialize in land invasions in Guatemala have bused people in from their other sites around the country. Currently CONIC has over 163 active invasion sites throughout Guatemala. My guess is that they will simply transport these people back to their other sites).	Jan 5, 2007	7452	Exhibit AAA	419	Email thread
			233	5400 is correct in that CONIC and DQ want to use these forced evictions to increase their power and publicity in a very volatile election year.	Jan 7, 2007	1766	Exhibit UU	401	Email thread
			234	... several groups of individuals self identifying as Mayan Q'eqchi' began illegally invading and occupying the CGN Property. In Guatemala, such illegal invasions are frequently employed as a strategy to extract land from private companies or the government.	May 27, 2015	7699	Amended Statement of Defence	3	Court document
			235	Due to opposition manifested by some groups guided by people interested in creating problems, we consider the convenience of coming together with individuals, institutions and authorities that could be of influence in the smooth running of company activities.	Feb 13, 2007	2107	Exhibit OO	373	Report
	Criminalization (12)	using the law to criminalize resistance	236	Please tell 4547 that our position is the same from the Bishop, to the Mayor, to the Campesino - no negotiations while they're illegally occupying our land - period!	Oct 17, 2006	5336	Exhibit B	168	Email thread
			237	we are not prepared to negotiate while illegal actions are in progress. (...) The way you can help the most is to counsel the people not to persist with illegal occupations and threats.	Nov 6, 2006	1426	Exhibit C	171	Email thread
			238	4202 and I just met with 1155, the lawyer we intend to use to obtain the court order for the removal of the squatters. His practice is entirely devoted to this kind of thing.	Sep 20, 2006	3934	Exhibit M	211	Email thread
			239	We will continue our policy of no direct negotiations with squatters while illegally occupying our land.	Dec 10, 2006	6395	Exhibit D	177	Q&A script
			240	To the extent that any structures illegally erected on CGN property were burned down...this was done either on the instruction of the prosecutor as the means to remove the grass roof of an illegal structure, by youth gangs in the area, or by supporters of the occupiers as a political act. The evictions were carried out peacefully and without violence	May 27, 2015	7699	Amended Statement of Defence	3	Court document